

December 16, 2025

Company name: Maezawa Industries, Inc.

Name of representative: Kazumasa Miyagawa, Representative Director and

President

(Securities code: 6489; TSE Standard Market)

Inquiries Kazunobu Kikuchi, Senior Executive Officer and

General Manager of Administration Headquarters

(Telephone: +81-48-251-5511)

Notice Concerning the Setting of a Record Date for Convening an Extraordinary General Meeting of Shareholders, the Holding of the Extraordinary General Meeting of Shareholders, and Partial Amendments to the Articles of Incorporation

At a meeting of the Board of Directors held today, the Company resolved to set a record date for convening an extraordinary general meeting of shareholders (the "Extraordinary General Shareholders Meeting"), to hold the Extraordinary General Shareholders Meeting, and to submit the proposals titled "Approval of the Share Transfer Plan" and "Partial Amendments to the Articles of Incorporation" to the Extraordinary General Shareholders Meeting. Accordingly, the Company hereby announces the details as set forth below.

These matters are associated with the establishment of a joint holding company through a joint share transfer (the "Share Transfer"), as announced in the Company's separately disclosed press release issued today titled "Execution of Management Integration Agreement and Preparation of Share Transfer Plan for the Establishment of a Joint Holding Company (Joint Share Transfer) by Maezawa Industries, Inc. and MAEZAWA KASEI INDUSTRIES CO., LTD."

1. Setting of the record date for convening the Extraordinary General Shareholders Meeting and other matters

In order to determine the shareholders who will be entitled to exercise their voting rights at the Extraordinary General Shareholders Meeting scheduled to be held on Tuesday, March 31, 2026, the Company has set Wednesday, December 31, 2025 as the record date, and shareholders who are stated or recorded in the final shareholders' register as of that date shall be the shareholders entitled to exercise their voting rights.

(1) Record date: Wednesday, December 31, 2025
 (2) Date of public notice: Tuesday, December 16, 2025

(3) Method of public notice: Electronic public notice (to be posted on the Company's website)

https://www.maezawa.co.jp/ja/ir/public notice.html

2. Date, venue and matters to be submitted to the Extraordinary General Shareholders Meeting

(1) Date and venue of the Extraordinary General Shareholders Meeting (scheduled)

Date and time: Tuesday, March 31, 2026, at 10:00 a.m. Venue: Royal Hall, 3rd Floor, Royal Park Hotel

2-1-1 Nihonbashi-Kakigaracho, Chuo-ku, Tokyo

(2) Matters to be submitted to the Extraordinary General Shareholders Meeting

Proposal No. 1 Approval of the Share Transfer Plan

For details, please refer to press release titled "Execution of Management Integration

Agreement and Preparation of Share Transfer Plan for the Establishment of a Joint

Holding Company (Joint Share Transfer) by Maezawa Industries, Inc. and

MAEZAWA KASEI INDUSTRIES CO., LTD." separately disclosed today.

Proposal No. 2 Partial Amendments to the Articles of Incorporation

3. Partial amendments to the Articles of Incorporation

(1) Purpose of the partial amendments to the Articles of Incorporation

In order to smoothly carry out administrative procedures related to the convening of the ordinary general meeting of shareholders, the Company currently stipulates the record date for the ordinary general meeting of shareholders in Article 14 (Record date of the Ordinary General Meeting of Shareholders) of the existing Articles of Incorporation pursuant to the provisions of Article 124, Paragraph 3 of the Companies Act. However, if Proposal No. 1 above regarding the approval of the Share Transfer Plan in connection with the Share Transfer is approved at the Extraordinary General Shareholders Meeting and the Share Transfer becomes effective as of Monday, June 1, 2026, the Company will have only one shareholder, namely, the joint holding company. Accordingly, the record date system for the ordinary general meeting of shareholders will be abolished, Article 14 (Record date of the Ordinary General Meeting of Shareholders) of the existing Articles of Incorporation will be deleted in its entirety, and the article numbers of Article 15 and each of the subsequent articles of the existing Articles of Incorporation will each be moved up by one article (such partial amendments to the Articles of Incorporation are hereinafter referred to as the "Partial Amendments to the Articles of Incorporation").

The Partial Amendments to the Articles of Incorporation shall become effective on Sunday, May 31, 2026, subject to the conditions that Proposal No. 1 (Approval of the Share Transfer Plan) above is approved as originally proposed at the Extraordinary General Shareholders Meeting; that the Share Transfer Plan approved under Proposal No. 1 has not lost its effect by the day immediately preceding Sunday, May 31, 2026; and that the Share Transfer has not been canceled.

(For reference)

With respect to the dividend of surplus (year-end dividend) for the fiscal year ending May 31, 2026 (from June 1, 2025 to May 31, 2026), in accordance with Article 42 of the current Articles of Incorporation (Article 41 after the Partial Amendments to the Articles of Incorporation), the Company plans to pay a dividend of \(\frac{\pmathbf{2}}{2}\) per share to shareholders or registered pledgees of shares stated or recorded in the final shareholders' register as of May 31, 2026.

(2) Details of the partial amendments to the Articles of Incorporation The details of the amendments are as follows.

(Amended parts are underlined.)

| Current Provisions | Proposed Amendments |
|---|-------------------------------|
| Articles 1 to 13 (Omitted) | Articles 1 to 13 (Unchanged) |
| (Record date of the Ordinary General Meeting of Shareholders) | <deleted></deleted> |
| Article 14 The record date for the exercise of voting rights at the Ordinary General Meeting of Shareholders of the Company shall be May 31 of each year. | |
| Articles 15 to 44 (Omitted) | Articles 14 to 43 (Unchanged) |

(3) Schedule for the partial amendments to the Articles of Incorporation

| Date of resolution at the Board of Directors meeting | Tuesday, December 16, 2025 |
|--|-------------------------------------|
| Date of resolution at the Extraordinary General Shareholders | Tuesday, March 31, 2026 (scheduled) |
| Meeting | |
| Effective date of the partial amendments to the Articles of | Sunday, May 31, 2026 (scheduled) |
| Incorporation | , , , |

End